Annals. Series on Economy, Law and Sociology, Volume 8, Number 1/2025
Romania, June, 2025 ISSN ONLINE 2067-5704
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# MECHATRONIC SYSTEMS: CURRENT EVENTS AND PERSPECTIVES IN AUTOMOTIVE MANAGEMENT

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ABSTRACT: Mechatronic systems represent the backbone of technological evolution in the automotive industry, providing intelligent, integrated, and efficient solutions for the increasingly complex demands of modern vehicles. This article explores the current developments and future perspectives in the use and management of mechatronic systems, highlighting emerging trends such as automation and extended connectivity. The integration of mechanical, electronic, and software components leads to performance optimization, increased safety, and improved user experience.
As vehicles become increasingly autonomous, the management of mechatronic systems takes on strategic importance, requiring agile and predictive management models supported by artificial intelligence and big data. At the same time, challenges related to cybersecurity, interoperability, and standardization necessitate a rethinking of traditional development and implementation paradigms. The article provides an analysis of the current state of these systems, with relevant examples from the industry, and proposes research and innovation directions to ensure long-term adaptability and sustainability.
Therefore, mechatronics in the automotive field is no longer merely a technological discipline, but a key pillar in the managerial strategy of companies striving to remain competitive in a constantly evolving environment.
KEYWORDS: Mechatronic systems, Automation, Connectivity, Sustainability, Autonomous vehicles

DOI 10.56082/annalsarscieco.2025.1.37

## 1. INTRODUCTION

The automotive industry is undergoing a profound transformation, driven by global trends such as electrification, digitalization, and sustainability. At the core of this evolution lie mechatronic systems, which combine mechanical, electronic, and software components into an integrated, intelligent, and adaptable architecture [1]. These systems are fundamental to modern vehicles, enabling advanced functionalities such as traction control, active safety, electric propulsion, and complex human-machine interactions.

However, technological advancements also bring major challenges related to the complexity of development processes, system interoperability, and, most importantly, the sustainable management of the entire product life cycle. In this context, the management of mechatronic systems goes beyond technical aspects and requires a strategic vision for the integration, maintenance, and end-of-life (EOL) handling of these solutions, in alignment with circular economy principles.

One of the critical aspects of this equation is the EOL management of mechatronic components, particularly printed circuit boards, which contain both rare and economically valuable materials (such as gold, silver, and copper) as well as toxic substances. Recent reports on electronic waste (e-waste) reveal an alarming increase in global volumes, much of it originating from complex electronic equipment, including automotive systems and home automation devices. The reuse and efficient recycling of these components offer significant opportunities to reduce environmental impact and recover valuable resources.

At the same time, the increasing complexity of mechatronic systems demands an interdisciplinary approach to design and development, employing modern methods such as system-based modeling, virtual simulation, and the integration of Cyber-Physical Systems [2]. Managing uncertainty and ensuring operational flexibility are also essential in a context marked by continuous innovation, customized requirements, and pressure related to time and costs. Concepts like agile manufacturing, lean production, and Six Sigma thus become complementary to engineering processes, providing a framework for effective strategic decisions.

This paper aims to explore the current state and future perspectives of mechatronic systems management in

the automotive industry, with a focus on emerging trends, sustainability and digitalization challenges, and the innovation potential in EOL management. Through an integrated technological and managerial approach, new development directions are outlined to support the transition toward safer, smarter, and more environmentally friendly vehicles.

## 2. THE ROLE OF MECHATRONIC SYSTEMS IN THE TRANSFORMATION OF THE AUTOMOTIVE INDUSTRY

Beyond their technical contribution, mechatronic systems are redefining the structural logic through which vehicles are designed, developed, and managed. This transformation is not simply about implementing new technologies, but about orchestrating a systemic reconfiguration of how value is created, delivered, and sustained throughout the automotive ecosystem. The vehicle is no longer perceived as a static product but as a dynamic, software-defined platform, and mechatronics is the enabler of that transition.

In this context, the traditional distinction between hardware and software domains is becoming increasingly blurred. Steering mechanisms, braking systems, suspension units, and powertrains are now deeply embedded with sensors, actuators, and control units that are interconnected, continuously monitored, and adaptive. From a managerial standpoint, this imposes a strategic shift from siloed departments and rigid development pipelines to integrated platforms and cross-functional innovation teams. Engineering, production, IT, marketing, and after-sales must be aligned from the early design phases, not just for performance optimization but to ensure coherence across the entire product lifecycle.

This transformation creates new challenges for decision-makers. One of the most significant is managing the increasing dependency on software architectures and control logic within traditionally mechanical domains. In mechatronic-heavy systems, software defects can result in mechanical failure, and mechanical tolerances can directly influence system logic. Managers must therefore adopt a dual perspective: one that ensures system-level reliability and safety while also fostering agility in software updates and feature iteration. This requires new forms of governance, including shared development environments, simulation-based validation strategies, and dynamic requirement engineering.

Another area of transformation lies in the procurement and supplier management strategy. As the number of electronic components and embedded software units increases, automotive companies are required to collaborate with an entirely different class of suppliers—those specialized in semiconductors, cloud services, cybersecurity, and AI-based analytics. This evolution alters the traditional OEM-supplier relationship. Procurement teams must move from a cost-minimization logic toward partnership-based value co-creation, often in ecosystems that are rapidly evolving and uncertain. Supplier selection now depends not only on quality and price but also on adaptability, interoperability, and digital maturity [3].

From an operational perspective, mechatronic systems complicate production and assembly processes. The coordination between software deployment and physical system integration introduces dependencies that must be managed carefully on the factory floor. Digital twin technologies, real-time diagnostics, and model-based system configuration are becoming critical tools for ensuring consistent performance and rapid troubleshooting. As a result, plant managers are called to upskill their teams and redesign workflows that accommodate simultaneous hardware-software verification and over-the-air configuration during or after assembly.

## 3. INTEGRATING SUSTAINABILITY INTO THE LIFE CYCLE OF MECHATRONIC SYSTEMS

As vehicles increasingly incorporate electronically controlled and software-dependent subsystems, the environmental impact associated with their production, operation, and EOL management becomes a central concern—not only for engineers and regulatory bodies but also for managers responsible for product strategy, compliance, and operational efficiency. In this context, the sustainable management of mechatronic systems is not a peripheral consideration but rather an integrated responsibility that spans the entire value chain—from initial concept through to post-consumer recovery.

One of the fundamental principles in aligning mechatronics with sustainability is life cycle thinking, which is represented schematically in Figure 1.

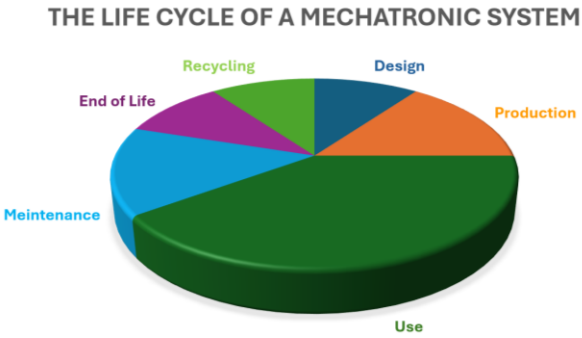


**Figure 1.** Life cycle of a mechatronic system

Life cycle assessment methodologies enable organizations to quantify the environmental footprint associated with raw material extraction, manufacturing processes, product usage, and final disposal. For mechatronic products, this process is particularly complex due to the hybrid nature of their components: rare earth metals, electronic circuitry, composite materials, energy-intensive production stages, and software that requires continuous updates and computational resources [4].

Integrating sustainability into mechatronic product development involves transitioning from a linear life cycle model to a circular economy-oriented approach. This shift entails not only minimizing waste and emissions but also designing for repairability, modularity, remanufacturing, and material recovery. In the case of printed circuit boards, for example, the high concentration of valuable yet hazardous elements—such as gold, silver, brominated flame retardants, and lead—requires thorough planning for EOL disassembly and materials separation [5]. The cost of improper disposal extends beyond environmental damage; it also results in economic loss and regulatory non-compliance.

Embedding circular principles into innovation pipelines, product planning, and supplier relationship management constitutes a current and pressing managerial challenge, and that relation can be seen in figure 2.

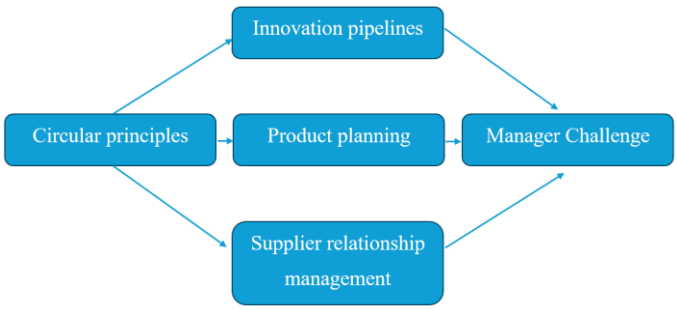


**Figure 2.** Circular principles into strategic management processes

This may involve redefining procurement criteria to include recyclability and environmental certifications or revisiting quality standards to ensure compatibility with disassembly and reuse processes [6]. Product lifecycle management platforms are increasingly being employed not only to track components and configurations but also to document sustainability-related attributes such as carbon footprint, energy consumption, and the use of critical materials. These data-driven approaches facilitate informed decision-making that balances performance, cost, and environmental impact, while also promoting transparency across the supply chain.

Nonetheless, the integration of sustainability into mechatronic systems remains far from fully resolved. Numerous barriers persist, ranging from material limitations and low technological maturity to fragmented regulatory frameworks and the lack of coherent incentives for all stakeholders. Furthermore, the economic viability of circular models in high-tech sectors remains a topic of ongoing debate, especially in the absence of standardized protocols and a functional.

## 4. DISCUSSIONS AND FUTURE RESEARCH DIRECTIONS

The integration of sustainability into the development and management of mechatronic systems presents a series of challenges and opportunities that require critical analysis in order to optimize the technological, economic, and ecological impact on the automotive industry. Given the inherent complexity of these systems—which combine mechanical, electronic, and software components—a multidimensional research approach is necessary, one that transcends conventional disciplinary boundaries and supports viable, scalable solutions aligned with the principles of the circular economy.

A primary area of concern is the balance between technological performance and ecological sustainability. Currently, mechatronic system design focuses on functional optimization, reliability, and software-hardware integration; sustainability is often addressed retroactively or merely to comply with regulatory requirements. There is a pressing need to develop anticipatory design models that incorporate sustainability criteria from the early stages of the product lifecycle—such as alternative material analysis, carbon footprint estimation, or EOL recovery scenario simulation. Future research must deliver decision-making tools that enable simultaneous assessment of technical, economic, and environmental performance at the concept phase.

Another critical domain involves the recovery and reuse of mechatronic components, especially printed circuit boards, sensors, and electronic control units. Technical challenges such as efficient material separation, safeguarding data stored within components, and standardizing disassembly processes offer fertile ground for applied research [7]. Simultaneously, there is a need to develop Design for disassembly methodologies tailored to mechatronics, enabling the selective and safe extraction of reusable elements without compromising product integrity. Research can focus on comparative cost analyses between remanufacturing and conventional

production processes, emphasizing the managerial implications of scalable recovery strategies.

Concurrently, an emerging research focus is the data management across the lifecycle of mechatronic systems. From a sustainability perspective, data generated by embedded sensors, wear analyses, maintenance reports, and user feedback provide valuable insights for design optimization, lifespan extension, and waste reduction [8]. This highlights the necessity of Data-driven lifecycle management platforms that integrate such data into design decisions and predictive maintenance strategies. Future research can explore areas such as data security for vehicle-generated information, interoperability among digital platforms, and machine learning–based predictive models capable of anticipating system performance or failure under real operating conditions.

Another pressing topic is the development of a standardized sustainability assessment framework for mechatronic systems. In the absence of universally accepted industrial methodologies, comparisons between products, technologies, or EOL scenarios become inefficient and subjective. It is essential to develop quantifiable, relevant, and easily implementable indicators that support integrated evaluation of environmental impact, energy efficiency, critical resource use, and recyclability potential [9]. This framework must be compatible with existing eco-certification systems and facilitate transparent reporting to authorities, customers, and industrial partners.

From a managerial standpoint, further research is required into organizational and cultural models that facilitate the transition to sustainable mechatronics. Embedding circular economy principles into an industry historically oriented toward volume and efficiency demands a paradigm shift. Research can thus explore organizational behaviors, decision-making mechanisms, and leadership styles that foster sustainable innovation, along with the impact of these factors on overall company performance. Additionally, hybrid governance models that merge agile methodologies with sustainability principles can be investigated to enhance responsiveness to changes in regulation, technology, and customer expectations.

An often-underestimated dimension in current research is the role of regulation and public policy in promoting sustainability in mechatronics. A comparative analysis of international legislative frameworks on recycling, energy efficiency, hazardous substance use, and extended producer responsibility is necessary [10]. These studies can underpin evidence-based policy recommendations that support responsible technological innovation and encourage cross-sector collaboration toward environmental goals. At the same time, the potential introduction of economic instruments—such as incentives for circular products or penalties for non-compliant designs—can be explored to better align commercial interests with sustainability objectives.

In essence, sustainable mechatronics is not merely a technological ideal but a vast and dynamic research field that demands contributions from engineering, management science, economics, public policy, and behavioral sciences. Only through an integrated approach, supported by interdisciplinary collaborations and oriented toward practical applicability, can viable solutions be developed to support the automotive industry's genuine transition toward long-term sustainability.

## 5. CONCLUSIONS AND STRATEGIC IMPLICATIONS

Currently, it is increasingly evident that the automotive industry is undergoing the formation of a new framework for innovation, performance, and responsibility. At the heart of these transformations lie mechatronic systems, which can no longer be viewed solely from a technical perspective but must be approached as strategic components essential to the competitiveness and sustainability of automotive companies. These systems, through their hybrid and intelligent nature, enable the integration of control, monitoring, optimization, and digital interaction functions in a manner that fundamentally redefines vehicle architecture and the way vehicles are designed, manufactured, operated, and recycled.

Throughout this paper, it has been emphasized that the integration of mechatronics into the automotive sector brings a range of undeniable benefits—from the electrification and automation of the powertrain to the expansion of connectivity capabilities and the personalization of the user experience. However, these advantages are accompanied by considerable challenges, which require a fundamental rethinking of management, development, and operational models. Among the most pressing are the increasing complexity of products, the interdependencies between hardware and software, safety and cybersecurity requirements, and the pressure to align with sustainable development goals.

A central element of this new paradigm is the integration of sustainability into the life cycle of mechatronic systems. This involves a clear transition from a linear model—based on design, use, and disposal—toward a circular model in which products

are designed to be easily repaired, disassembled, reused, and recycled. Life cycle assessment, the use of alternative materials, reduction of energy consumption, and the recovery of valuable components from printed circuit boards are just a few of the explored directions. Clearly, the implementation of such practices is not merely a technical responsibility but also a managerial one, requiring coordination across departments, adaptation of supply chains, and the reformulation of performance criteria.

Management thus plays a vital role in shaping a sustainable mechatronic ecosystem. In this context, decisions can no longer be made in isolation, based solely on cost or time-to-market, but must also consider environmental impact, evolving regulations, long-term risks, and consumer perception. Therefore, the professionalization of sustainability management in mechatronic engineering becomes imperative, supported by digital tools, predictive models, and new organizational approaches that foster interdisciplinary collaboration.

In conclusion, it can be stated that the success of the automotive industry in the coming decades will depend not only on its capacity for technological innovation but also on its ability to transform innovation into a sustainable, intelligent, and responsible process. In this regard, mechatronic systems represent not only a vehicle for technological progress but also a bridge toward a future in which performance, efficiency, and environmental responsibility coexist within the same integrated solution. Within this framework, effective and visionary management will be the differentiator between companies that lead the transformation and those that merely follow it.

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